

# ***SAF/AQ***

## **Air Force Acquisition Lightning Bolt Initiatives**

From the Office of the  
Assistant Secretary of the  
Air Force (Acquisition)

*This update provides supplementary information to the original Lightning Bolt handout issued 31 May and Update # 1 issued 22 June. A complete update covering the purpose of each Lightning Bolt and its current status will be issued 20 July.*

### **Update of Lightning Bolt # 1**

**Establish a centralized RFP support team to scrub all RFPs, contract options, and contract modifications over \$10 million.**

- The centralized RFP Support Team located at Wright-Patterson AFB is being formed. Training for the initial cadre is 18-19 July at Wright-Patterson AFB. Training with the Army's RFP review team is 20-21 Jul.
- A listing of RFP actions each of the AFMC Centers plans to issue over the next year, starting from 1 Aug 95, is being analyzed by the centralized RFP support team. Results of this analysis will define the RFPs for review.
- The address for the centralized RFP Support Team is: 2970 Presidential Drive, Suite 230, Fairborn, OH 45325, DSN 785-0857. There is no fax capability at this time.

### **Update of Lightning Bolt # 2**

**Create a standing Acquisition Strategy Panel composed of senior acquisition personnel from SAF/AQ, AFMC and the users.**

- An IPT will meet 12-13 July to draft new policy and procedures for the ASP. This policy will cover the roles of SAF/AQ, PEOs, DACs, program managers and panel members.
- The concept of operations for the ASP calls for identification of standing members for participation in all ACAT I and selected ACAT II ASP events with standing panels below these ACATs encouraged. An ASP Secretariat will act as the action office for the ASP process as well as a lessons learned repository.
- An AFMC Reengineering Team is developing an ASP template.

### **Update of Lightning Bolt # 3**

**Develop a new SPO manpower model that uses the tenets established in the management of classified/SAR level programs.**

- In addition to developing tenets from classified/SAR programs, tenets will be derived from the management of new programs and mature programs that are demonstrating an ability to downsize.
- A SAF/AQ - Hq AFMC IPT was formed in June to research all streamlining and reform initiatives that impact SPO size. This IPT is supplemented by the:
  - Civilian Drawdown Challenge IPT on streamlining the acquisition process
  - PEO and DAC Acquisition Renaissance workshops developing SPO sizing tenets
  - ASC/CC volunteering to lead the development of the tenets based on management of classified/SAR programs.
- Program managers' plans to downsize SPOs are included in the reviews levied by Lightning Bolt #8.

### **Update of Lightning Bolt # 4**

**Cancel all AFMC center-level acquisition policies by 1 Dec 95.**

- Six PATs covering Program Management, Engineering, Logistics, Contracting, Financial Management, Test & Evaluation began reviews of acquisition policies in April. Their recommendations to eliminate outdated, duplicative, conflicting policies will be reviewed by a central team in early August. The team will recommend those existing center-level policies that contain "must have" guidance for incorporation into higher headquarters level policies to provide Centers and their industry customers with consistent direction.
- AFMC FAR supplements, originally excluded from the policy review, will be reviewed for any content that should be elevated into higher level supplements.
- Plans to stand-up the permanent Policy Review IPT effective 1 July have been delayed pending coordination of the charter. This IPT will review all new proposed acquisition policies, instructions and guidelines.

### **Update of Lightning Bolt # 5**

#### **Reinventing the AFSARC process.**

- Policy to establish IPTs for ACATs IC-IV has completed review by the SAF/AQ staff and PEOs. Staff comments are incorporated in the version the Air Staff and the DACs are receiving for coordination input. Approval is planned by the end of July.
- SAF/AQP has issued a charter and determined ACAT IC and II IPTs for its mission area. Other Mission Area Directors are determining their IPTs.
- Training for IPT members begins in August as part of the SAF/AQ Acquisition Action Officers' School.

### **Update of Lightning Bolt # 6**

#### **Enhance the role of past performance in source selections.**

- This week guidance will be issued to those preparing CPARS evaluations to include a section to evaluate current contractor performance for support of future source selections.
- Modifications will be made of the CPARS form to provide more meaningful source selection information and an overall rating scale. Display of past performance information during source selection briefings will be evaluated to determine how to best express and evaluate it as a source selection discriminator.
- This initiative is being supported by the results of an on-going AFMC-chaired tri-service panel on past performance that supports the OSD Specs and Standards IPT.
- The PRAG Team's responsibility to thoroughly evaluate all relevant past performance evaluation for each source selection, including evaluations of non-AF work, will be emphasized. SAF and Hq AFMC will lead an evaluation of annual third-party assessments to supplement the CPARS.

### **Update of Lightning Bolt # 7**

#### **Replace acquisition documents with the Single Acquisition Management Plan (SAMP).**

- An “introduction to SAMP preparation” workshop was held 20 June in Los Angeles. This SBIRS/EELV-hosted session attracted over 100 interested attendees representing Air Force, Army and Navy programs.
- A process action team will meet 7-11 August to develop policy and procedures for SAMPs. Invitations to organizations to send representatives will be issued 11 July. Read-ahead packages for the SAMP Policy and Procedures process action team will be mailed 21 July.
- All ACAT I programs will prepare SAMPs by 31 Dec 95.

### **Update of Lightning Bolt # 8**

#### **Revise the PEO and DAC portfolio review to add a section that deals specifically with acquisition reform.**

- A schedule will be released for all ACAT I and selected ACAT II program managers to review their plans with SAF/AQ for implementation of acquisition reform initiatives and downsizing their program offices.
- The first review will be of the PEO/TS portfolio on 24 July.
- AFMC/DR has prepared a draft Program Manager’s Guide to Acquisition Reform. A meeting is scheduled for 1-3 Aug 95 to further define the contents of the guide. The guide will assist program managers in developing their plans to implement acquisition reform initiatives.